



Consolidated Financial Results for the Third Quarter Ended November 30, 2011 (J-GAAP)
YOSHINOYA HOLDINGS CO., LTD.

Tokyo, Japan

January 11, 2012

Securities code: 9861
 Shares listed: Tokyo Stock Exchange
 URL: <http://www.yoshinoya-holdings.com>
 Representative: Shuji Abe, President
 For further information, please contact: Kimitoshi Saito, General Manager, President's Office
 TEL: +81-3-4332-9701

Scheduled date of the filing of the quarterly securities report: January 12, 2012
 Scheduled date of the start of dividend payments: -
 Preparation of 3Q earnings presentation material (yes/no): No
 Holding of 3Q earnings announcement (yes/no): No

(Amounts less than ¥1 million are truncated.)

1. Consolidated Performance for the Third Quarter Ended November 30, 2011 (From March 1, 2011, to November 30, 2011)

(1) Consolidated operating performance (Millions of yen)
 (Figures shown as percentages are rates of change from the previous fiscal year)

	Net sales		Operating income		Ordinary income		Net income	
Nine months ended November 30, 2011	120,271	-6.8 (%)	2,975	3.2 (%)	3,463	7.4 (%)	1,082	—
Nine months ended November 30, 2010	129,072	-5.5 (%)	2,883	—	3,226	—	5	—

	Net income per share	Diluted net income per share
Nine months ended November 30, 2011	2,134.00 (yen)	—
Nine months ended November 30, 2010	9.00 (yen)	—

(2) Consolidated financial position (Millions of yen)

	Total assets	Net assets	Equity ratio	Net assets per share
As of Nov. 30, 2011	98,124	45,036	44.7 (%)	85,340.00 (yen)
As of Feb. 28, 2011	97,088	46,169	43.6 (%)	84,981.00 (yen)

(Reference) Shareholders' equity

As of November 30, 2011 ¥43,860 million As of February 28, 2011 ¥42,363 million

2. Dividend Status

(Record Date)	Annual dividend per share (yen)				
	1st Quarter	2nd Quarter	3rd Quarter	Year-end	Total
Year ended Feb. 28, 2011	—	1,000.00	—	1,000.00	2,000.00
Year ending Feb. 29, 2012	—	1,000.00	—		
Year ending Feb. 29, 2012 (Forecast)				1,000.00	2,000.00

Note: Revision to the dividend forecast made for the third quarter under review: No

3. Consolidated Earnings Forecast for the Year Ending February 29, 2012 (From March 1, 2011, to February 29, 2012)

(Millions of yen)

(Figures shown as percentages are rates of change from the previous corresponding period.)

	Net sales		Operating income		Ordinary income		Net income		Net income per share
Full year	168,000	-1.9 (%)	5,200	1.6 (%)	5,600	1.6 (%)	1,000	161.2 (%)	2,006.00 (yen)

Note: Revision to the consolidated earnings forecast made for the third quarter under review: No

4. Others (for details, please refer to “Other Information” in the attached document.)

(1) Changes in significant subsidiaries during the period under review: No

* This refers to changes in specified subsidiaries resulting in change of scope of consolidation during the third quarter.

(2) Adoption of simplified accounting treatment and special accounting treatment: Yes

* This refers to simplified accounting treatment and accounting treatment for preparation of the quarterly consolidated financial statements.

(3) Changes in accounting policies, procedures, disclosures, etc.

1) Changes due to revision of accounting standards, etc.: Yes

2) Changes other than 1): No

* This refers to changes in accounting treatment principles, procedures and expressions related to quarterly consolidated financial statement preparation (entries of changes in material matters that are basic to preparation of quarterly consolidated financial statements.)

(4) Number of issued shares (common stock)

1) Number of issued shares at end of year (including treasury shares)

As of November 30, 2011: 662,405 shares

As of February 28, 2011: 662,405 shares

2) Number of treasury shares at end of year

As of November 30, 2011: 148,459 shares

As of February 28, 2011: 163,904 shares

3) Average number of shares during period

Nine months ended November 30, 2011: 507,264 shares

Nine months ended November 30, 2010: 631,359 shares

* Presentation of implementation status for quarterly review procedures

The quarterly review procedures based on the Financial Instruments and Exchange Act do not apply to this Consolidated Financial Results, and the quarterly review procedures based on the Financial Instruments and Exchange Act have not been completed as of the release of this document.

* Summaries for relevant use of forecasts and other specific affairs

The forward-looking statements described in this document including earnings forecast, etc., are based on information currently available to YOSHINOYA HOLDINGS CO., LTD. (the “Company”) and certain assumptions that the Company deemed to be reasonable as of the date of the release of this document. Actual financial results may differ materially from the forecast due to various uncertain factors. For the basis of presumption of the earnings forecast and the notes on its use, please refer to “Qualitative Information on Consolidated Earnings Forecast” in the attached document.

Contents of Attached Document

1. Qualitative Information on Consolidated Results for the Period under Review	4
(1) Qualitative Information on Consolidated Operating Performance	4
(2) Qualitative Information on Consolidated Financial Position	6
(3) Qualitative Information on Consolidated Earnings Forecast	6
2. Other Information	7
(1) Changes in Significant Subsidiaries	7
(2) Simplified Accounting Treatment and Special Accounting Treatment	7
(3) Changes in Accounting Policies, Procedures, Disclosures, etc.	7
3. Consolidated Financial Statements	8
(1) Consolidated Balance Sheets	8
(2) Consolidated Statements of Income	10
[First Nine Months of FY2010 and FY2011]	10
[Third Quarter of FY2010 and FY2011]	11
(3) Consolidated Statements of Cash Flows	12
(4) Going Concern Assumption	14
(5) Segment Information	14
(6) Note to Substantial Change in the Amount of Shareholders' Equity	16

1. Qualitative Information on Consolidated Results for the Period under Review

(1) Qualitative Information on Consolidated Operating Performance

For the first nine months of the fiscal year ending February 29, 2012, the business environment surrounding the restaurant industry remains severe. While the mood of self-restraint immediately after the Great East Japan Earthquake is easing, the future of the economy is expected to remain uncertain in the near term and the frequency of eating out by consumers continues to decline.

Under these circumstances, the Yoshinoya Holdings Group (the “Group”) is developing new business models so as to adjust to developments in the market and changing times, and is also working to generate high added value with originality in the quality of all of its products and services, and focusing on developing overseas businesses for each brand of the Group. Based on the management slogans “enhancing presence” and “improving quality” for the fiscal year ending February 29, 2012, each Group company implements a number of operational measures. The Group integrated food ingredient procurement and rebuilt its distribution system by establishing the Group Merchandising Department and the Group Development Department in June, and aims to further reduce costs and improve business efficiency by consolidating and optimizing organizations as well through the consolidation of functions related to property development, construction management of stores, and procurement of machinery and materials. The Company will serve as the driving force to improve quality and reduce costs by achieving what each Group company could not do on its own, and all of the companies of the Group will work together to create new value.

Consolidated net sales decreased ¥8,800 million from a year earlier to ¥120,271 million for the first nine months of the fiscal year ending February 29, 2012. Consolidated operating income increased to ¥2,975 million and consolidated ordinary income rose to ¥3,463 million, as a result of the improved earnings structure due to the effects of initiatives to reduce costs, including prime cost, on which the Group had worked since the previous fiscal year. Consolidated net income amounted to ¥1,082 million.

	Fiscal period under review	Corresponding period of the previous fiscal year
Consolidated net sales	¥120,271 million	¥129,072 million
Consolidated operating income	¥2,975 million	¥2,883 million
Consolidated ordinary income	¥3,463 million	¥3,226 million
Consolidated net income	¥1,082 million	¥5 million

Overview of segments is as follows.

(Domestic Yoshinoya)

In Japan, YOSHINOYA CO., LTD. opened 31 new stores and closed 16 unprofitable ones. As a result, the company operated 1,189 domestic stores at the end of the third quarter. Among its initiatives to create new store models for stores that will open in the future, the company has been working on developing and verifying a store model that offers the four themes of “cleanliness,” “quality assurance,” “airy,” and “functionality,” a store model with a lower break-even point, and other store models in the fiscal year under review. Setting the “creation of overwhelmingly high quality” at the core of its management strategy for the fiscal year under review, the company is carrying out activities that focus on “delicious,” a core value to which the company gives top priority. To create an overwhelmingly high-quality “Beef Bowl” —its mainstay product—, the company reviewed all processes, from ingredients and the cooking process to services offered, and in May, increased the weight of the beef portion of an average serving size for a beef bowl and changed the portion balance with rice. In September, the company created a new “deliciousness” by further improving the sauce of the “Gyunabe Don,” which marked the first anniversary of its launch that month, to make a new-flavored “Gyunabe Don.” The company will continue to create the “Yoshinoya presence” by further improving the originality of Yoshinoya through continued efforts to improve service quality as well as product quality.

Meanwhile, the company held a discount sale for all beef bowl related products in November under the “Thank-You Festival for the 20th Anniversary of Extra Large Servings” to make the “deliciousness” of beef bowl appealing, on which the company focuses throughout the year. The number of customers during the sale period grew favorably, and net sales for the first nine months of the fiscal year under review stood at ¥64,669 million and segment income amounted to ¥3,146 million.

(Overseas Yoshinoya)

Regarding the overseas development of Yoshinoya stores, we opened four new stores in the U.S., 43 stores in China (Beijing: 30, Liaoning: 2, Heilongjiang: 1, Hong Kong: 5, Shanghai: 4, and Shenzhen: 1), seven stores in Indonesia, and “Central Plaza Ladprao,” the first store in Thailand, a new area. We opened 55 new stores and closed six unprofitable stores in total. As a result, Yoshinoya’s overseas stores totaled 488. Net sales for the first nine months of the fiscal year under review amounted to ¥7,848 million and segment income stood at ¥2 million.

(Kyotaru)

KYOTARU CO., LTD. opened 15 new stores and closed 24 unprofitable stores. As a result, the company operated 351 stores at the end of the third quarter. Under its management theme for the fiscal year under review of “shifting to a profitable structure for future growth,” the company is focusing on further improving productivity by implementing measures to boost its sales capability, thereby increasing the number of customers, and by consolidating plants. Net sales for the first nine months of the fiscal year under review stood at ¥17,356 million and segment loss amounted to ¥586 million, due mainly to the closure of plants and stores and the shortening of business hours of stores following scheduled blackouts after the earthquake, the slowdown in growth of sales as corporations operated on Saturdays and Sundays, days which have a great ability to attract customers, because of power-saving activities in summer, and cancelation of festivals, etc.

(Don)

Don Co., Ltd. opened one new store in Japan and a franchisee of the company opened the “Volks Fuxing branch,” the first overseas store, in Taiwan in June. The company closed one store in Japan following expiration of its contract. As a result, the company operated 171 stores at the end of the third quarter.

The company set the management theme of becoming a company that creates “smiling faces” and “vigor” for the fiscal year ending February 29, 2012. To realize the theme, the company is working to improve service levels, increase the number of customers, improve the efficiency of headquarters functions and its cost structure, proactively foster human resources, and establish overseas business strategies. Net sales for the first nine months of the fiscal year under review amounted to ¥15,193 million and segment income stood at ¥288 million, due partly to the closure of stores and scheduled blackouts at stores and plants in eastern Japan after the earthquake and sluggish consumption of domestic beef resulting from the issue of nuclear power plant, etc.

(Hanamaru)

As part of the medium- and long-term initiatives of Hanamaru, Inc. focusing on the future as well as on domestic growth, the company started opening stores in China from the fiscal year under review. “Hanamaru Udon Chengdu Ito-Yokado Jinhua Branch,” the third store in China, was opened in August. Hanamaru, Inc. opened 20 stores and closed five unprofitable stores in Japan, giving a total of 311. During the first nine months of the fiscal year under review, the company sold “Shijimi Hiyakake” and “Sanshu No Kinoko Curry Tsukemen” as “health-conscious *Sanuki udon* noodles” for a limited period. Net sales stood at ¥11,558 million and segment income amounted to ¥568 million for the first nine months of the fiscal year under review, affected mainly by the closure of stores in eastern Japan after the earthquake and intensified price-cutting competition among companies in the restaurant industry.

(2) Qualitative Information on Consolidated Financial Position

Total assets at the end of the third quarter of the fiscal year under review increased ¥1,036 million, to ¥98,124 million, from the end of the previous fiscal year. Liabilities increased ¥2,169 million, to ¥53,088 million, from the end of the previous fiscal year. Net assets fell ¥1,133 million, to ¥45,036 million, from the end of the previous fiscal year. However, net assets per share increased ¥359, to ¥85,340, from the end of the previous fiscal year and the equity ratio grew 1.1 percentage points, to 44.7%, from the end of the previous fiscal year.

Cash and cash equivalents at the end of the third quarter under review amounted to ¥17,583 million (compared to ¥19,067 million in the corresponding period of the previous fiscal year) after taking into account the effect of exchange rate change.

1) Cash flows from operating activities

Net cash provided by operating activities in the nine months under review amounted to ¥6,022 million (compared to ¥9,535 million provided in the corresponding period of the previous fiscal year), primarily reflecting such factors as ¥4,313 million in depreciation and amortization, income before income taxes of ¥2,428 million and gain on negative goodwill of ¥809 million.

2) Cash flows from investing activities

Net cash used in investing activities in the nine months under review was ¥2,451 million (compared to ¥4,222 million used in the corresponding period of the previous fiscal year), primarily reflecting such factors as ¥3,050 million in the purchase of property, plant, and equipment, ¥1,867 million in payments of loans receivable, and ¥1,896 million in collection of loans receivable.

3) Cash flows from financing activities

Net cash used in financing activities in the nine months under review totaled ¥1,354 million (compared to ¥247 million provided in the corresponding period of the previous fiscal year), primarily reflecting such factors as ¥3,472 million in repayment of long-term loans payable and ¥2,256 million in proceeds from long-term loans payable.

(3) Qualitative Information on Consolidated Earnings Forecast

With regard to the consolidated earnings forecast for the fiscal year ending February 29, 2012, as of the date this document is released, there is no change to our consolidated earnings forecasts for full year announced in the Consolidated Financial Results on April 14, 2011.

2. Other Information

(1) Changes in Significant Subsidiaries

None applicable

(2) Simplified Accounting Treatment and Special Accounting Treatment

Computation methods for income taxes, deferred tax assets and deferred tax liabilities

In the event that no major changes are recognized in the management environment and the occurrence of deductible temporary differences after February 28, 2011, we will assess the collectability of deferred tax assets by using the forecast for future earnings and tax planning as of the end of the previous fiscal year. If there are any major changes, the collectability of deferred tax assets will be assessed by including the effect of such changes on the management environment and tax planning after February 28, 2011.

(3) Changes in Accounting Policies, Procedures, Disclosures, etc.

1) Application of Accounting Standard for Equity Method of Accounting for Investment and Practical Solution on Unification of Accounting Policies Applied to Associates Accounted for Using the Equity Method

From the first quarter of the fiscal year ending February 29, 2012, the Company has been applying the Accounting Standard for Equity Method of Accounting for Investment (ASBJ Statement No. 16 of March 10, 2008) and the Practical Solution on Unification of Accounting Policies Applied to Associates Accounted for Using the Equity Method (ASBJ PITF No. 24 of March 10, 2008).

There is no impact on the Company's consolidated financial statements for the first nine months of the fiscal year under review as a result of this change.

2) Application of Accounting Standard for Asset Retirement Obligations, etc.

From the first quarter of the fiscal year ending February 29, 2012, the Company has been applying the Accounting Standard for Asset Retirement Obligations (ASBJ Statement No. 18 of March 31, 2008) and the Guidance on Accounting Standard for Asset Retirement Obligations (ASBJ Guidance No. 21 of March 31, 2008).

As a result, operating income and ordinary income decreased by ¥128 million and ¥129 million, respectively, and income before income taxes decreased by ¥1,294 million for the nine months ended November 30, 2011. Attributable to the newly applied the accounting standards, changes in asset retirement obligations were ¥2,271 million.

3) Changes in method of presentation

(Quarterly Consolidated Statements of Income)

Due to the adoption of the Cabinet Office Ordinance for Partial Revision of the Regulations for Terminology, Forms and Preparation of Financial Statements (Cabinet Office Ordinance No. 5 of March 24, 2009), in accordance with the Accounting Standard for Consolidated Financial Statements (ASBJ Statement No. 22 of December 26, 2008), the account title "Income before minority interests" has been presented for the nine months of the fiscal year under review.

3. Consolidated Financial Statements

(1) Consolidated Balance Sheets

(Millions of yen)

	Third Quarter of FY2011 (As of November 30, 2011)	FY2010 (As of February 28, 2011) Condensed
ASSETS		
Current assets		
Cash and deposits	17,811	15,576
Notes and accounts receivable—trade	3,076	3,679
Merchandise and finished goods	1,821	1,814
Work in process	33	41
Raw materials and supplies	2,462	2,245
Other	3,328	3,009
Allowance for doubtful accounts	(7)	(7)
Total current assets	28,525	26,358
Noncurrent assets		
Property, plant and equipment		
Buildings and structures, net	25,978	24,826
Other, net	14,133	15,172
Total property, plant and equipment	40,112	39,999
Intangible assets		
Goodwill	223	267
Other	2,855	3,081
Total intangible assets	3,078	3,349
Investments and other assets		
Investment securities	940	913
Guarantee deposits	15,625	16,046
Deferred tax assets	1,132	887
Other	8,950	9,882
Allowance for doubtful accounts	(241)	(349)
Total investments and other assets	26,407	27,381
Total noncurrent assets	69,599	70,730
Total assets	98,124	97,088

(Millions of yen)

	Third Quarter of FY2011 (As of November 30, 2011)	FY2010 (As of February 28, 2011) Condensed
LIABILITIES		
Current liabilities		
Notes and accounts payable—trade	4,611	4,373
Short-term loans payable	15,576	13,527
Current portion of long-term loans payable	4,528	4,292
Lease obligations	875	795
Income taxes payable	607	948
Provision for bonuses	1,085	1,470
Provision for directors' bonuses	68	64
Allowance for special benefit for shareholders	294	169
Provision for loss on store closing	—	175
Asset retirement obligations	17	—
Other	8,927	8,755
Total current liabilities	36,591	34,573
Noncurrent liabilities		
Long-term loans payable	9,029	10,389
Lease obligations	1,196	1,552
Provision for retirement benefits	1,655	1,772
Asset retirement obligations	2,289	—
Other	2,327	2,630
Total noncurrent liabilities	16,497	16,345
Total liabilities	53,088	50,918
NET ASSETS		
Shareholders' equity		
Capital stock	10,265	10,265
Capital surplus	10,751	11,153
Retained earnings	42,850	42,780
Treasury stock	(18,089)	(20,015)
Total shareholders' equity	45,777	44,183
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	(10)	(4)
Foreign currency translation adjustment	(1,906)	(1,815)
Total valuation and translation adjustments	(1,917)	(1,820)
Minority interests	1,175	3,806
Total net assets	45,036	46,169
Total liabilities and net assets	98,124	97,088

(2) Consolidated Statements of Income

[First Nine Months of FY2010 and FY2011]

(Millions of yen)

	First Nine Months of FY2010 (From March 1, 2010, to November 30, 2010)	First Nine Months of FY2011 (From March 1, 2011, to November 30, 2011)
Net sales	129,072	120,271
Cost of sales	45,951	40,645
Gross profit	83,120	79,625
Selling, general and administrative expenses	80,237	76,650
Operating income	2,883	2,975
Non-operating income		
Interest income	39	41
Dividends income	143	48
Rent income	407	384
Equity in earnings of affiliates	16	401
Miscellaneous income	479	409
Total non-operating income	1,086	1,285
Non-operating expenses		
Interest expenses	319	344
Rent expenses	290	269
Miscellaneous loss	133	183
Total non-operating expenses	743	797
Ordinary income	3,226	3,463
Extraordinary income		
Gain on sales of noncurrent assets	16	69
Reversal of appraised assets	62	71
Reversal of allowance for doubtful accounts	—	38
Reversal of provision for loss on store closing	151	—
Gain on negative goodwill	—	809
Other	27	—
Total extraordinary income	257	989
Extraordinary loss		
Loss on retirement of noncurrent assets	500	221
Impairment loss	924	382
Provision of allowance for doubtful accounts	64	—
Provision for loss on store closing	31	—
Loss on adjustment for changes of accounting standard for asset retirement obligations	—	1,165
Loss on disaster	—	162
Extra retirement payments	256	—
Other	94	91
Total extraordinary losses	1,871	2,024
Income before income taxes	1,612	2,428
Income taxes—current	796	1,569
Income taxes—deferred	711	(117)
Total income taxes	1,508	1,452
Income before minority interests	—	976
Minority interests in income (loss)	98	(106)
Net income	5	1,082

[Third Quarter of FY2010 and FY2011]

(Millions of yen)

	Third Quarter of FY2010 (From September 1, 2010, to November 30, 2010)	Third Quarter of FY2011 (From September 1, 2011, to November 30, 2011)
Net sales	43,638	39,584
Cost of sales	14,968	13,314
Gross profit	28,669	26,270
Selling, general and administrative expenses	26,684	25,368
Operating income	1,985	902
Non-operating income		
Interest income	12	16
Dividends income	58	1
Rent income	103	170
Equity in earnings of affiliates	9	392
Miscellaneous income	128	142
Total non-operating income	312	723
Non-operating expenses		
Interest expenses	105	111
Rent expenses	108	132
Miscellaneous loss	29	40
Total non-operating expenses	244	284
Ordinary income	2,053	1,341
Extraordinary income		
Gain on sales of noncurrent assets	16	25
Reversal of appraised assets	10	44
Reversal of allowance for doubtful accounts	—	7
Reversal of provision for loss on store closing	0	—
Other	13	—
Total extraordinary income	41	77
Extraordinary loss		
Loss on retirement of noncurrent assets	125	105
Impairment loss	68	52
Provision for loss on store closing	16	—
Loss on disaster	—	9
Other	41	19
Total extraordinary losses	251	187
Income before income taxes	1,843	1,230
Income taxes—current	447	986
Income taxes—deferred	423	(219)
Total income taxes	870	767
Income before minority interests	—	463
Minority interests in income	32	102
Net income	940	360

(3) Consolidated Statements of Cash Flows

(Millions of yen)

	First Nine Months of FY2010 (From March 1, 2010, to November 30, 2010)	First Nine Months of FY2011 (From March 1, 2011, to November 30, 2011)
Net cash provided by (used in) operating activities		
Income before income taxes	1,612	2,428
Depreciation and amortization	4,490	4,313
Amortization of goodwill	53	33
Increase (decrease) in allowance for doubtful accounts	55	(107)
Increase (decrease) in provision for bonuses	(144)	(385)
Increase (decrease) in provision for retirement benefits	(117)	(117)
Increase (decrease) in provision for directors' bonuses	(26)	3
Increase (decrease) in allowance for special benefit for shareholders	176	124
Interest and dividends income	(183)	(90)
Interest expenses	319	344
Equity in (earnings) losses of affiliates	(16)	(401)
Loss (gain) on sales and retirement of noncurrent assets	486	158
Impairment loss	924	382
Reversal of provision for loss on store closing	(151)	—
Provision for loss on store closing	31	—
Loss on adjustment for changes of accounting standard for asset retirement obligations	—	1,165
Loss on disaster	—	162
Gain on negative goodwill	—	(809)
Decrease (increase) in notes and accounts receivable—trade	639	602
Decrease (increase) in inventories	3,204	(233)
Increase (decrease) in notes and accounts payable—trade	(1,465)	250
Other	850	165
Subtotal	10,739	7,991
Interest and dividends income received	165	74
Interest expenses paid	(320)	(351)
Income taxes paid	(1,378)	(1,760)
Income taxes refund	328	69
Net cash provided by (used in) operating activities	9,535	6,022

(Millions of yen)

	First Nine Months of FY2010 (From March 1, 2010, to November 30, 2010)	First Nine Months of FY2011 (From March 1, 2011, to November 30, 2011)
Net cash provided by (used in) investing activities		
Payments into time deposits	(60)	(157)
Proceeds from withdrawal of time deposits	378	20
Purchase of property, plant and equipment	(4,392)	(3,050)
Proceeds from sales of property, plant and equipment	59	394
Purchase of intangible assets	(397)	(188)
Payments for retirement of property, plant and equipment	(711)	(48)
Payments for execution of asset retirement obligations	—	(152)
Purchase of investment securities	(37)	—
Proceeds from sales of investment securities	49	16
Payments for guarantee deposits	(696)	(412)
Proceeds from collection of guarantee deposits	942	826
Payments of loans receivable	(96)	(1,867)
Collection of loans receivable	153	1,896
Payments for investments in real estates	(14)	—
Proceeds from sales of investments in real estate	124	—
Dividends from partnership	—	75
Purchase of stocks of subsidiaries and affiliates	—	(34)
Proceeds from sales of stocks of subsidiaries and affiliates	—	120
Payments for investments in capital of subsidiaries and affiliates	(89)	(33)
Collection of investments in capital	—	100
Proceeds from transfer of business	439	—
Other, net	127	42
Net cash provided by (used in) investing activities	(4,222)	(2,451)
Net cash provided by (used in) financing activities		
Repayment of finance lease obligations	(841)	(774)
Net increase (decrease) in short-term loans payable	1,465	2,172
Proceeds from long-term loans payable	3,400	2,256
Repayment of long-term loans payable	(2,451)	(3,472)
Redemption of bonds	(16)	(300)
Purchase of treasury stock	—	(199)
Cash dividends paid	(1,269)	(1,009)
Cash dividends paid to minority shareholders	(40)	(27)
Net cash provided by (used in) financing activities	247	(1,354)
Effect of exchange rate change on cash and cash equivalents	(20)	(18)
Net increase (decrease) in cash and cash equivalents	5,540	2,198
Cash and cash equivalents at beginning of period	13,527	15,384
Cash and cash equivalents at end of period	19,067	17,583

(4) Going Concern Assumption

None applicable

(5) Segment Information

[Segment Information by Business Segment]

First Nine Months of FY2010 (From March 1, 2010, to November 30, 2010)

(Millions of yen)

	Beef Bowl-related Business	Sushi-related Business	Steak-related Business	Udon Noodle-related Business	Snacks-related Business	Other Restaurant Business	Other Business	Total	Eliminations or Corporate	Consolidated
Net sales										
(1) Sales to unaffiliated customers	76,002	18,472	16,586	11,424	5,235	908	442	129,072	—	129,072
(2) Intersegment sales or transfer	43	5	—	—	13	27	1,555	1,644	(1,644)	—
Total	76,045	18,477	16,586	11,424	5,248	936	1,997	130,717	(1,644)	129,072
Operating income (loss)	3,565	(142)	236	628	(263)	(39)	139	4,124	(1,241)	2,883

Notes:

1. Segmentation method

Business segments are classified according to the type of business organization, products for sale and other factors.

2. The major products for sale in the respective business segments are as follows:

Segment	Major products and relevant goods or services belonging to each segment
Beef Bowl-related Business	Sales of <i>gyudon</i> beef bowl dishes; <i>butadon</i> pork bowl dishes; <i>asa-teishoku</i> (breakfast set meals); <i>oshinko</i> (pickles), etc.; food ingredients such as meats, rice and special sauces; and packaging materials such as <i>bento</i> lunchboxes and fixtures
Sushi-related Business	Takeout <i>sushi</i> products via over-the-counter sales and conveyor-belt <i>sushi</i> restaurants
Steak-related Business	Over-the-counter sales of steak and <i>shabu shabu</i>
Udon Noodle-related Business	Over-the-counter sales of <i>Sanuki udon</i> noodles and curry <i>udon</i> noodles (Japanese wheat noodles)
Snacks-related Business	Manufacturing and sales of various kinds of Japanese-style fast-food products such as <i>taiyaki</i> (cakes filled with sweet bean paste), <i>takoyaki</i> (grilled octopus dumplings) and <i>okonomiyaki</i> (grilled spicy pancakes with a wide variety of ingredients) and Japanese-style confectionery
Other Restaurant Business	Over-the-counter sales of takeout-prepared dishes
Other Business	Construction and repair/maintenance of store facilities; rental/leasing of real estate; and commercial cleaning

[Segment Information by Geographical Segment]

First Nine Months of FY2010 (From March 1, 2010, to November 30, 2010)

Total net sales of the domestic consolidated subsidiaries in Japan for the nine months ended November 30, 2010 represented more than 90% of consolidated net sales. Accordingly, the disclosure of segment information by geographical segment is omitted.

[Overseas Sales]

First Nine Months of FY2010 (From March 1, 2010, to November 30, 2010)

As overseas sales for the nine months ended November 30, 2010, accounted for less than 10% of consolidated net sales, overseas sales-related information is omitted.

[Segment Information]

(Additional information)

The Company adopted the “Accounting Standard for Disclosures about Segments of an Enterprise and Related Information” (ASBJ Statement No. 17, March 27, 2009) and “Guidance on Accounting Standard for Disclosures about Segments of an Enterprise and Related Information” (ASBJ Guidance No. 20, March 21, 2008) from the first quarter of the fiscal year ending February 29, 2012.

1 Overview of reporting segments

The reporting segments of the Company are constituent units of the Company for which separate financial information can be obtained, and the Board of Directors examines such information on a regular basis to determine the allocation of management resources and evaluate business performance.

The Company adopts a holding company system. Consolidated subsidiaries of the Company primarily engage in the production and sales of beef bowls, *sushi*, steaks, and *udon* noodles under many different store names, with the beef bowl business as the mainstay.

Accordingly, the Company comprises segments, each of which is made up of a consolidated subsidiary handling products that differ from those handled by other consolidated subsidiaries. The Company has five reporting segments: Domestic Yoshinoya, Overseas Yoshinoya, Kyotaru, Don, and Hanamaru.

2 Information concerning the amount of net sales and income or loss by reporting segment

First Nine Months of FY2011 (From March 1, 2011, to November 30, 2011)

(Millions of yen)

	Reporting Segments						Other Business (Note 1)	Total	Adjustments (Note 2)	Amount recorded in the consolidated financial statements (Note 3)
	Domestic Yoshinoya	Overseas Yoshinoya	Kyotaru	Don	Hanamaru	Total				
Net sales										
Sales to unaffiliated customers	64,073	7,848	17,352	15,191	11,558	116,025	4,245	120,271	—	120,271
Intersegment sales or transfer	596	—	3	1	—	601	621	1,223	(1,223)	—
Total	64,669	7,848	17,356	15,193	11,558	116,627	4,867	121,495	(1,223)	120,271
Segment income (loss)	3,146	2	(586)	288	568	3,418	(1)	3,416	(441)	2,975

Notes:

1. The “Other Business” segment is a business segment that is not included among reporting segments. It includes five consolidated subsidiaries.
2. Adjustment of segment income, - ¥441 million, includes corporate expenses not allocated to each reporting segment of - ¥1,639 million, intersegment transaction elimination of ¥1,232 million and amortization of goodwill of - ¥33 million.
3. Segment income or segment loss is adjusted with operating income in the Consolidated Statements of Income.

(6) Note to Substantial Change in the Amount of Shareholders' Equity

End of the Third Quarter of FY2011 (As of November 30, 2011) and First Nine Months of FY2011 (From March 1, 2011, to November 30, 2011)

1 Change in treasury stock

The Company executed a share exchange with KYOTARU CO., LTD. as of July 1, 2011 in which the Company became a 100% parent company of KYOTARU while KYOTARU became a wholly owned subsidiary of the Company. Due to this share exchange, the Company's capital surplus and treasury stock decreased by ¥401 million and ¥1,931 million, respectively.

The Company repurchased 36 shares of the Company held by NITTOHKOEI Co., Ltd. as treasury stock during the first nine months of the fiscal year under review.

(1) Type and total number of issued shares

Type of shares	End of the third quarter of FY2011
Common stock (Share)	662,405

(2) Type and number of treasury stock

Type of shares	End of the third quarter of FY2011
Common stock (Share)	148,459

2 Dividends

(1) Dividend amounts paid

Resolution	Type of shares	Total dividend amount (Millions of yen)	Dividend per share (yen)	Record date	Effective date	Source of funds for dividends
Ordinary General Meeting of Shareholders held on May 26, 2011	Common stock	498	1,000	February 28, 2011	May 27, 2011	Retained earnings
Board of Directors' meeting held on October 7, 2011	Common stock	513	1,000	August 31, 2011	November 10, 2011	Retained earnings

3 Change in the scope of application of the equity method

From the third quarter of the fiscal year ending February 29, 2012, NITTOHKOEI Co., Ltd. was included in the scope of application of the equity method.