

**Consolidated Financial Results for the First Quarter Ended May 31, 2009**  
**YOSHINOYA HOLDINGS CO., LTD.**

Tokyo, Japan

July 7, 2009

Securities code: 9861  
 Shares listed: Tokyo Stock Exchange  
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 Scheduled date of the filing of the first-quarter report: July 14, 2009  
 Scheduled date of the start of dividend payments: —

(Amounts less than ¥1 million are truncated.)

1. Consolidated Performance for the First Quarter Ended May 31, 2009 (From March 1, 2009, to May 31, 2009)

(1) Consolidated operating performance (accumulated)

(Millions of yen)

(Figures shown as percentages are rates of change from the same quarter of the previous fiscal year.)

	Net sales		Operating income		Ordinary income		Net income	
Three months ended May 31, 2009	46,793	—	(162)	—	(105)	—	134	—
Three months ended May 31, 2008	39,750	-1.2 (%)	799	-69.8 (%)	1,183	-58.8 (%)	170	-88.4 (%)

	Net income per share (yen)	Diluted net income per share (yen)
Three months ended May 31, 2009	213.00	—
Three months ended May 31, 2008	270.00	—

(2) Consolidated financial position

(Millions of yen)

	Total assets	Net assets	Equity ratio	Net assets per share (yen)
Three months ended May 31, 2009	113,241	72,326	59.5 (%)	106,736.00
Year ended Feb. 28, 2009	112,406	72,678	60.3 (%)	107,429.00

(Reference) Shareholders' equity

Three months ended May 31, 2009      ¥67,410 million  
 Year ended Feb. 28, 2009              ¥67,826 million

2. Dividend Status

(Record Date)	Dividend per share (yen)				
	1st Quarter	2nd Quarter	3rd Quarter	Year-end	Annual
Year ended Feb. 28, 2009	—	1,000.00	—	1,000.00	2,000.00
Year ending Feb. 28, 2010	—				
Year ending Feb. 28, 2010 (Forecast)		1,000.00	—	1,000.00	2,000.00

Note: Existence of revision made in the first quarter under review to the dividend forecast for the year ending February 28, 2010: None

3. Forecast for the Consolidated Fiscal Year Ending February 28, 2010 (From March 1, 2009, to February 28, 2010)

(Millions of yen)

(Figures shown as percentages are rates of change from the previous corresponding period.)

	Net sales		Operating income		Ordinary income		Net income		Net Income per share (yen)
Six months ending Aug. 31, 2009	97,500	—	1,400	—	1,500	—	(200)	—	(317.00)
Full year	200,000	14.8 (%)	4,200	17.2 (%)	4,400	1.4 (%)	250	19.6 (%)	396.00

Note: Existence of revision made in the first quarter under review to the forecast for the consolidated fiscal year ending February 28, 2010: None

4. Others

(1) Change in major subsidiaries during the period (including changes of specified subsidiaries in the scope of consolidation):

None

(2) Adoption of accounting policies for the simplified accounting methods for the preparation of the consolidated financial statements for the quarter ended May 31, 2009: Exists

For details, please refer to “Qualitative Information, Financial Statements, etc., 4. Other.”

(3) Change in accounting policies, procedures, presentation methods, etc., for the preparation of the consolidated quarterly financial statements (Matters to be stated in the “Changes of Significant Items to the Basis of Preparation for the Consolidated Financial Statements”)

1) Changes due to the revision of accounting standards, etc.: Exists

2) Changes other than 1): None

For details, please refer to “Qualitative Information, Financial Statements, etc., 4. Other.”

(4) Number of issued shares (common stock)

1) Number of issued shares at end of year (including treasury shares)

Three months ended May 31, 2009: 662,405 shares

Year ended Feb. 28, 2009: 662,405 shares

2) Number of treasury shares at end of year

Three months ended May 31, 2009: 31,046 shares

Year ended Feb. 28, 2009: 31,046 shares

3) Average number of shares for the consolidated first quarter

Three months ended May 31, 2009: 631,359 shares

Three months ended May 31, 2008: 631,359 shares

Notes for the relevant use of forecasts and other specific affairs

1. The projected performance figures above are based on information available to the management of YOSHINOYA HOLDINGS CO., LTD. (the “Company”), as of the day the above data was released. Actual financial results may differ materially from the forecasts due to various uncertain factors.
2. From the current consolidated fiscal year, we have adopted the Accounting Standards for Preparation of Quarterly Financial Statements (ASBJ Statement No. 12) and the Implementation Guidance on the Accounting Standards for Quarterly Financial Reporting (ASBJ Guidance No. 14). We have prepared the quarterly financial statements according to the Regulations for Quarterly Consolidated Financial Statements.

## 1. Qualitative Information on Consolidated Business Results

In the three months ended May 31, 2009, the business environment surrounding the restaurant industry was severe, largely affected by continued sluggish consumer spending owing to the decline in the real income of consumers, which intensified the competition to acquire loyal customers in the restaurant industry. In such circumstances, at the Yoshinoya Holdings Group (the "Group"), the management theme was shifted from "Selection and Concentration" to "Concentration." While further refining each Group company's unique character, we have consistently addressed diverse actions to adapt to the drastic changes in our current business environment.

For the three months ended May 31, 2009, consolidated net sales increased to ¥46,793 million, due to the inclusion of Don Co., Ltd., as a consolidated subsidiary. However, because of an increase in expenses for the amortization of goodwill, an operating loss of ¥162 million and an ordinary loss of ¥105 million were recorded and net income decreased to ¥134 million.

	(Millions of yen)	Change from a year earlier* (Millions of yen)
Consolidated net sales	46,793	7,043
Consolidated operating loss	(162)	-962
Consolidated ordinary loss	(105)	-1,289
Consolidated net income	134	-35

\* Changes from a year earlier are indicated as reference.

Business results by business segment were as follows:

### (Beef bowl business)

In this business segment, the Group was active in exploring new areas and opening new stores by

CO., LTD., which is the main pillar of the "Domestic Yoshinoya Business," and overseas stores by its group companies in the "Overseas Yoshinoya Business," to disseminate the Yoshinoya brand.

In Japan, YOSHINOYA CO., LTD. continuously implemented table-service-type stores, which are easy to use for families and people in a group, especially at suburban restaurants, and increased the number of outlets in this format to 349 stores including new and renovated ones by the end of the quarter under review. Setting up the "Sobadokoro Yoshinoya Promotion Project," we started the development of "Sobadokoro Yoshinoya," which is progressing relatively favorably inside transit stations and shopping malls where the Yoshinoya format did not work in the past. However, in addition to the impact of the sluggish economy, concern over a new type of flu epidemic led to sluggish growth in the number of customers and net sales at existing stores declined compared with the previous year. In terms of store development, the Group opened 22 new stores and closed four unprofitable stores in the quarter under review. As a result, it had 1,120 stores domestically.

Overseas, the Group promoted initiatives to reinforce its base in Asia, especially China. As for store development, we opened 14 new stores and closed one unprofitable store. As a result, overseas Yoshinoya stores totaled 366 for an aggregate of 1,486 Yoshinoya-brand chain stores worldwide as of May 31, 2009.

Consolidated net sales of the beef bowl business: ¥26,500 million

Consolidated operating income: ¥834 million

### (Sushi-related business)

In the takeout service category, existing Kyotaru stores engaged in sales promotions such as the focused sales of *edomae* sushi in the evening. In the eat-in service category, we opened a gourmet sushi-go-round restaurant, Kaisen Misaki Kou, which we expect to leverage growth, and "Uoemon," a sushi-go-round restaurant, featuring a flat dish price of ¥105 each. However, due to a backlash from price revisions implemented in the eat-in service category in March 2008 and other factors, net sales at existing stores declined 7.2%. We opened seven new stores and closed three unprofitable stores in the quarter under review. As a result, our stores operated in this segment totaled 373 as of May 31, 2009.

Consolidated net sales of the sushi-related business: ¥6,606 million

Consolidated operating loss: ¥280 million

### (Steak business)

Don Co., Ltd., in its "Steak no Don" brand store category, pursued quality improvement and good taste mainly of hamburger steak. As for the "Shabu Shabu Don Tei" brand, we actively opened five stores during the quarter. However, in the "Steak no Don" brand store category, the main brand in this business segment, net sales at existing stores declined 9.2% from the previous year due to the continuing sluggish economy. We opened five new stores in the quarter under review. As a result, our stores operated in this segment totaled 193 as of May 31, 2009.

Consolidated net sales of the steak business: ¥6,717 million

Consolidated operating loss: ¥341 million

### (Udon noodle business)

Hanamaru, Inc., in its *udon* noodle business, strove to reinforce store management and earnings capabilities and enhance the value of *tempura* such as *kakiage* (deep-fried vegetables and small shrimp). We opened six new Hanamaru stores, resulting in 257 such stores. Combined with SENKICHI stores, our stores operated in this segment totaled 268 as of May 31, 2009.

Consolidated net sales of the *udon* noodle business: ¥3,431 million  
Consolidated operating income: ¥139 million

(Snack business)

Peterpan Comoco Co., Ltd., opened the new business format “Hitokuchi Chaya Taiyaki Soke” and “Sobaya” stores, which showed favorable progress in net sales and number of customers. Peterpan Comoco Co., Ltd., opened seven stores and closed one unprofitable store in the quarter under review, resulting in a total of 279 stores. The stores operated in this segment, including those of SHINKINE CO., LTD., totaled 306 as of May 31, 2009.

Consolidated net sales of the snack business: ¥2,085 million  
Consolidated operating income: ¥35 million

(Other restaurant business)

As announced on June 18, 2009, R-1 CO., LTD., determined to withdraw its business as of August 31, 2009. As a result of closing 19 unprofitable stores without a new opening, the number of stores totaled 58 as of May 31, 2009.

The total of stores and restaurants including those operated by ISHIYAKI BIBIMPA CO., LTD. and “Okazu no Hana” in this segment was 112 as of May 31, 2009.

## 2. Qualitative Information Concerning Consolidated Financial Position

Total assets at the end of the first quarter under review were ¥113,241 million, total liabilities were ¥40,915 million and net assets were ¥72,326 million on a consolidated basis.

The consolidated cash flow conditions were as described below.

Cash and cash equivalents at the end of the first quarter under review amounted to ¥17,573 million, after adding the effect of exchange rate changes on cash and cash equivalents.

### 1) Cash flows from operating activities

Net cash provided by operating activities in the first quarter under review was ¥1,053 million, compared with that of the previous fiscal year, reflecting a loss before income taxes of ¥702 million and ¥1,400 million in depreciation and amortization.

### 2) Cash flows from investing activities

Net cash used in investing activities in the first quarter under review totaled ¥3,257 million, reflecting such factors as ¥2,902 million in the purchase of property, plant and equipment and intangible assets, ¥269 million in payments for guarantee deposits and ¥365 million in payments into time deposits.

### 3) Cash flows from financing activities

Net cash used in financing activities in the first quarter under review totaled ¥474 million, reflecting such factors as ¥1,000 million in proceeds from long-term loans payable, ¥890 million in repayment of long-term loans payable and ¥639 million in cash dividends paid.

## 3. Qualitative Information Concerning the Forecast for the Consolidated Fiscal Year Ending February 28, 2010

With regard to the forecast for the consolidated fiscal year ending February 28, 2010, at the time of release of this document there are no revisions to the forecast for the six-month and full-year consolidated business results announced in the financial report as of April 14, 2009.

## 4. Other

(1) Change in major subsidiaries during the quarter under review (Change of specified subsidiaries associated with a change in the scope of consolidation):

None applicable

(2) Adoption of accounting policies for the simplified accounting methods and the preparation of the consolidated financial statements for the quarter ended May 31, 2009:

Computation methods for income taxes, deferred tax assets and deferred tax liabilities

In case no major change is recognized in the management environment and the occurrence of deductible temporary differences after February 28, 2009, we will assess the collectability of deferred tax assets by using the forecast for future business results and tax planning as of the end of the previous fiscal year. If major changes are seen, the collectability of deferred tax assets will be assessed by including the effect of such changes on the management environment and tax planning after February 28, 2009.

(3) Change in accounting policies, procedures, presentation methods, etc., for the preparation of the consolidated financial statements for the quarter ended May 31, 2009

1) From the current consolidated fiscal year, we have adopted the Accounting Standards for Preparation of Quarterly Financial Statements (ASBJ Statement No. 12) and the Implementation Guidance on the Accounting Standards for Quarterly Financial

Reporting (ASBJ Guidance No. 14). We have prepared the quarterly financial statements according to the Regulations for Quarterly Consolidated Financial Statements.

2) Change in valuation standards and methods for important assets

With regard to inventories held for regular sales purposes, at domestic consolidated subsidiaries, marketable meat had previously been stated at the lower of cost or market value determined by the gross average method and those other than that were stated at cost determined by the gross average method; the last purchase price method was adopted for supplies. However, from the consolidated quarter ended May 31, 2009, pursuant to the Accounting Standard for Measurement of Inventories (ASBJ Statement No. 9, announced on July 5, 2006), we have adopted a different evaluation method than that used previously. With the new standard, we state inventories at cost (writing down the book value due to a decline in profitability as to the amount of Balance Sheets). The impact of this change on the operating loss, the ordinary loss, the loss before income taxes and the segment information for the consolidated quarter ended May 31, 2009, was immaterial.

3) Accounting Standard for Lease Transactions

Although the Company had accounted for its finance leases other than those that are deemed to transfer the ownership of the leased assets to the lessees by a method similar to the procedures used for ordinary operating leases, from the consolidated quarter ended May 31, 2009, the Company has adopted the "Accounting Standard for Lease Transactions" (ASBJ Statement No. 13 (June 17, 1993 (Business Accounting Council, First Subcommittee), revised March 30, 2007)) and the "Implementation Guidance on the Accounting Standard for Lease Transactions" (ASBJ Guidance No. 16 (January 18, 1994 (Japanese Institute of Certified Public Accountants, Accounting System Committee), revised March 30, 2007)), which became applicable to quarterly consolidated financial statements for consolidated fiscal years that began on or after April 1, 2008. Based on these standards, the same accounting treatment as that for regular purchase/sale transactions is applied for lease transactions.

With regard to the depreciation of finance leases other than those that are deemed to transfer the ownership of the leased assets to the lessees, the Company adopts the straight-line method assuming the lease period as the useful life and no residual value. The impact of this change on the operating loss, the ordinary loss, the loss before income taxes and the segment information for the consolidated quarter ended May 31, 2009, is immaterial.

Finance lease deals that were initiated before the adoption of these new accounting methods continue to be subject to the accounting treatment in conformance with the methods of normal lease deals.

4) Adoption of the Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements

From the consolidated quarter ended May 31, 2009, we have adopted the Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements (ASBJ PITF No. 18, May 17, 2006). The impact of this change on the operating loss, the ordinary loss, the loss before income taxes for the consolidated quarter ended May 31, 2009, is immaterial.

5. Consolidated Quarterly Financial Statements

(1) Consolidated Quarterly Balance Sheets

	First quarter of FY2009 (As of May 31, 2009) Amount (Millions of yen)	FY2008 (As of February 28, 2009) Amount (Millions of yen)
<b>ASSETS</b>		
Current assets		
Cash and deposits	18,033	19,981
Notes and accounts receivable—trade	4,085	4,414
Merchandise and finished goods	2,103	2,077
Work in process	75	64
Raw materials and supplies	3,071	2,455
Other	3,723	3,234
Allowance for doubtful accounts	(31)	(28)
Total current assets	31,060	32,198
Noncurrent assets		
Property, plant and equipment		
Buildings and structures, net	27,220	25,960
Other, net	15,350	14,947
Total property, plant and equipment	42,570	40,907
Intangible assets		
Goodwill	3,740	3,994
Other intangible assets	3,578	3,531
Total intangible assets	7,319	7,526
Investments and other assets		
Investment securities	951	933
Guarantee deposits	17,147	16,938
Deferred tax assets	2,767	1,475
Other	11,838	13,020
Allowance for doubtful accounts	(370)	(557)
Allowance for investment loss	(43)	(36)
Total investments and other assets	32,291	31,774
Total noncurrent assets	82,181	80,208
Total assets	113,241	112,406

	First quarter of FY2009 (As of May 31, 2009) Amount (Millions of yen)	FY2008 (As of February 28, 2009) Amount (Millions of yen)
<b>LIABILITIES</b>		
Current liabilities		
Notes and accounts payable—trade	7,006	6,321
Short-term loans payable	2,265	2,032
Current portion of long-term loans payable	3,874	3,545
Lease obligations	94	30
Income taxes payable	686	2,528
Provision for bonuses	2,255	1,357
Provision for directors' bonuses	18	86
Other	9,959	9,357
<b>Total current liabilities</b>	<b>26,159</b>	<b>25,260</b>
Noncurrent liabilities		
Bonds payable	300	316
Long-term loans payable	8,787	8,954
Lease obligations	398	108
Provision for retirement benefits	2,002	2,042
Provision for directors' retirement benefits	72	235
Other	3,194	2,810
<b>Total noncurrent liabilities</b>	<b>14,756</b>	<b>14,468</b>
<b>Total liabilities</b>	<b>40,915</b>	<b>39,728</b>
<b>NET ASSETS</b>		
Shareholders' equity		
Capital stock	10,265	10,265
Capital surplus	11,153	11,153
Retained earnings	53,366	53,959
Treasury stock	(5,946)	(5,946)
<b>Total shareholders' equity</b>	<b>68,839</b>	<b>69,432</b>
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	15	(10)
Foreign currency translation adjustment	(1,466)	(1,595)
<b>Total valuation and translation adjustments</b>	<b>(1,451)</b>	<b>(1,605)</b>
<b>Minority interests</b>	<b>4,937</b>	<b>4,851</b>
<b>Total net assets</b>	<b>72,326</b>	<b>72,678</b>
<b>Total liabilities and net assets</b>	<b>113,241</b>	<b>112,406</b>

(2) Consolidated Quarterly Statements of Income  
(Consolidated First Quarter)

	First quarter of FY2009 (From March 1, 2009, to May 31, 2009) Amount (Millions of yen)
Net sales	46,793
Cost of sales	17,671
Gross profit	29,121
Selling, general and administrative expenses	29,283
Operating income (loss)	(162)
Non-operating income	
Interest income	16
Dividends income	8
Rent income	137
Equity in earnings of affiliates	11
Miscellaneous income	108
Total non-operating income	282
Non-operating expenses	
Interest expenses	80
Rent expenses	89
Miscellaneous loss	56
Total non-operating expenses	226
Ordinary income (loss)	(105)
Extraordinary income	
Gain on sales of noncurrent assets	5
Gain on sales of investment securities	17
Reversal of appraised assets	83
Total extraordinary income	106
Extraordinary loss	
Loss on retirement of noncurrent assets	158
Impairment loss	507
Other	36
Total extraordinary losses	702
Income (loss) before income taxes	(702)
Income taxes—current	538
Income taxes—deferred	(1,158)
Total income taxes	(620)
Minority interests in income (loss)	(217)
Net income	134

## (3) Consolidated Quarterly Statements of Cash Flows

First quarter of FY2009  
(From March 1, 2009, to May 31, 2009)  
Amount  
(Millions of yen)

Net cash provided by (used in) operating activities	
Income (loss) before income taxes	(702)
Depreciation and amortization	1,400
Amortization of goodwill	253
Increase (decrease) in allowance for doubtful accounts	(183)
Increase (decrease) in provision for bonuses	900
Increase (decrease) in provision for retirement benefits	(46)
Increase (decrease) in provision for directors' retirement benefits	(163)
Increase (decrease) in provision for directors' bonuses	(67)
Interest and dividends income	(24)
Interest expenses	80
Equity in (earnings) losses of affiliates	(11)
Loss (gain) on sales of investment securities	(17)
Loss (gain) on sales and retirement of noncurrent assets	153
Impairment loss	507
Decrease (increase) in notes and accounts receivable—trade	365
Decrease (increase) in inventories	(599)
Increase (decrease) in notes and accounts payable—trade	672
Other, net	976
Subtotal	3,495
Interest and dividends income received	25
Interest expenses paid	(79)
Income taxes paid	(2,388)
Net cash provided by (used in) operating activities	1,053

First quarter of FY2009  
(From March 1, 2009, to May 31, 2009)  
Amount  
(Millions of yen)

Net cash provided by (used in) investing activities	
Payments into time deposits	(365)
Proceeds from withdrawal of time deposits	113
Purchase of property, plant and equipment	(2,465)
Proceeds from sales of property, plant and equipment	53
Purchase of intangible assets	(437)
Payments for retirement of property, plant and equipment	(77)
Payments for guarantee deposits	(269)
Proceeds from collection of guarantee deposits	179
Payments of loans receivable	(8)
Collection of loans receivable	71
Payments for sales of investments in subsidiaries resulting in change in scope of consolidation	(42)
Other, net	(8)
Net cash provided by (used in) investing activities	(3,257)
Net cash provided by (used in) financing activities	
Repayment of finance lease obligations	(153)
Net increase (decrease) in short-term loans payable	218
Proceeds from long-term loans payable	1,000
Repayment of long-term loans payable	(890)
Redemption of bonds	(8)
Purchase of treasury stock of subsidiaries in consolidation	(2)
Cash dividends paid	(639)
Net cash provided by (used in) financing activities	(474)
Effect of exchange rate change on cash and cash equivalents	79
Net increase (decrease) in cash and cash equivalents	(2,599)
Increase in cash and cash equivalents from newly consolidated subsidiary	399
Cash and cash equivalents at beginning of period	19,774
Cash and cash equivalents at end of period	17,573

From the current consolidated fiscal year, we have adopted the Accounting Standards for Preparation of Quarterly Financial Statements (ASBJ Statement No. 12) and the Implementation Guidance on the Accounting Standards for Quarterly Financial Reporting (ASBJ Guidance No. 14). We have prepared the quarterly consolidated financial statements according to the Regulations for Quarterly Consolidated Financial Statements.

- (4) Going concern assumption  
None applicable

(5) Segment Information

Segment Information by Business Segment

First Quarter of FY2009 (From March 1, 2009, to May 31, 2009)

(Millions of yen)

	Beef Bowl Business	Sushi-related Business	Steak Business	Udon Noodle Business	Snack Business	Other Restaurant Business	Other Business	Total	Eliminations or Corporate	Consolidated
Net sales										
(1) Sales to unaffiliated customers	26,491	6,603	6,717	3,431	2,079	1,061	408	46,793	—	46,793
(2) Intersegment sales or transfer	9	2	—	—	6	—	904	922	(922)	—
Total	26,500	6,606	6,717	3,431	2,085	1,061	1,313	47,715	(922)	46,793
Operating income (loss)	834	(280)	(341)	139	35	(209)	27	204	(366)	(162)

Notes:

1. Segmentation method

Business segments are classified according to the type of business organization, products for sale and other factors.

2. The major products for sale in the respective business segments are as follows:

Segment	Major products and relevant goods or services belonging to each segment
Beef Bowl Business	Sales of <i>gyudon</i> beef bowl dishes; <i>butadon</i> pork bowl dishes; <i>asa-teishoku</i> (breakfast set meals); <i>oshinko</i> (pickles), etc.; food ingredients such as meats, rice and special sauces; and packaging materials such as bento lunchboxes and fixtures
Sushi-related Business	Takeout sushi products via over-the-counter sales and sushi-go-round restaurants
Steak Business	Over-the-counter sale of steak and <i>shabu shabu</i>
Udon Noodle Business	Over-the-counter sale of <i>sanuki udon</i> noodles and curry <i>udon</i> noodles (Japanese wheat noodles)
Snack Business	Manufacturing and sales of various kinds of Japanese-style fast-food products such as <i>taiyaki</i> , <i>takoyaki</i> and <i>okonomiyaki</i> (grilled spicy pancakes with a wide variety of ingredients) and Japanese-style confectionery
Other Restaurant Business	Over-the-counter sales of takeout-prepared dishes and <i>Ishiyaki Bibimpa</i> (Bibimpa baked in hot pebbles); over-the-counter sales of <i>ramen</i> Chinese noodles; and home delivery of Chinese- and Western-style dishes
Other Business	Construction and repair/maintenance of store facilities; rental/leasing of real estate; and commercial cleaning

3. Change in accounting policy

(Accounting Standard for the Evaluation of Inventories)

As indicated in 4, (3). 2) "Change in accounting policies, procedures, presentation methods, etc., for the preparation of the consolidated quarterly financial statements," from the current consolidated quarter ended May 31, 2009, we have adopted the Accounting Standard for Measurement of Inventories (ASBJ Statement No. 9, announced on July 5, 2006). This change had no significant effect on the statement of income.

4. Change in the business segments

Although the over-the-counter sale of steak and *shabu shabu*, as well as *sanuki udon* noodles and curry *udon* noodles, had been included in the Other Restaurant Business, the ratio of net sales of the over-the-counter sale of steak and *shabu shabu* to total sales rose and the ratio of operating income of the over-the-counter sale of *sanuki udon* noodles and curry *udon* noodles to total operating income rose for the quarter under review. To disclose accurate information about our business situation, we decided to present the over-the-counter sale of steak and *shabu shabu* and the sale of *sanuki udon* noodles and curry *udon* noodles separately as the Steak Business and the Udon Noodle Business, respectively, from the quarter ended May 31, 2009.

Although home delivery of Chinese- and Western-style dishes that had been managed by SHANGHAI EXPRESS CO., LTD., had been included in the Other Restaurant Business, due to the transfer of all shares of said company as of March 31, 2009, this business was removed from the Other Restaurant Business.

Since the quarter ended May 31, 2009, SHANGHAI YOSHINOYA FAST FOODS CO., LTD., FUJIAN YOSHINOYA FAST FOODS CO., LTD., ISHIYAKI BIBIMPA CO., LTD., and SANKOSHA LAUNDRY CENTER CO., LTD., have increased in importance and have been included in the scope of consolidation. Subsequently, the businesses of SHANGHAI YOSHINOYA FAST FOODS CO., LTD., and FUJIAN YOSHINOYA FAST FOODS CO., LTD., are newly included in the Beef Bowl Business, ISHIYAKI BIBIMPA's business in the Other Restaurant Business and SANKOSHA LAUNDRY CENTER's business in Other Business.

**Segment Information by Geographical Segment**

First Quarter of FY2009 (From March 1, 2009, to May 31, 2009)

Because the total net sales of the domestic consolidated subsidiaries in Japan for the quarter ended May 31, 2009, represented more than 90% of consolidated net sales, the disclosure of segment information by geographical segment is omitted.

**Overseas Sales**

First Quarter of FY2009 (From March 1, 2009, to May 31, 2009)

As overseas sales for the quarter ended May 31, 2009, accounted for less than 10% of consolidated net sales, overseas sales-related information is omitted.

- (6) Note to Substantial Change in the Amount of Shareholders' Equity if Any Such Change  
None applicable

[Reference documents]

Financial statements, etc., related to the corresponding year-earlier quarter ended May 31, 2008

(1) (Condensed) Consolidated Quarterly Statement of Income  
First Quarter of FY2008 (From March 1, 2008, to May 31, 2008)

Account Item	First Quarter of FY2008 (From March 1, 2008, to May 31, 2008)
	Amount (Millions of yen)
I. Net sales	39,750
II. Cost of sales	15,495
Gross profit	24,254
III. Selling, general and administrative expenses	23,454
Operating income	799
IV. Non-operating income	571
Interest income	26
Dividends income	67
Rent income	124
Income from distribution of goods	12
Commission fee	39
Compensation for business	200
Other non-operating income	99
V. Non-operating expenses	188
Interest expenses	20
Rent expenses	85
Equity in losses of affiliates	56
Total non-operating expenses	24
Ordinary income	1,183
VI. Extraordinary income	32
Gain on sales of noncurrent assets	8
Reversal of allowance for doubtful accounts	6
Reversal of appraised assets	17
VII. Extraordinary loss	229
Loss on retirement of noncurrent assets	214
Loss on sales of noncurrent assets	4
Loss on cancellation of contracts	10
Income before income taxes	986
Income taxes—current	950
Income taxes—deferred	(142)
Minority interests in income	7
Net income	170

(2) (Condensed) Consolidated Quarterly Statements of Cash Flows  
 First Quarter of FY2008 (From March 1, 2008, to May 31, 2008)

Account Item	First Quarter of FY2008 (From March 1, 2008, to May 31, 2008)
	Amount (Millions of yen)
I. Net cash provided by (used in) operating activities	
Income before income taxes	986
Depreciation and amortization	1,054
Amortization of goodwill	57
Increase (decrease) in allowance for doubtful accounts	0
Increase (decrease) in provision for bonuses	837
Increase (decrease) in provision for retirement benefits	(47)
Increase (decrease) in provision for directors' retirement benefits	(33)
Increase (decrease) in provision for directors' bonuses	(47)
Interest and dividends income	(94)
Interest expenses	20
Equity in (earnings) losses of affiliates	56
Loss (gain) on sales and retirement of noncurrent assets	210
Decrease (increase) in notes and accounts receivable—trade	(0)
Decrease (increase) in inventories	1,502
Increase (decrease) in notes and accounts payable—trade	33
Decrease (increase) in accounts receivable—other	(148)
Increase/decrease in other assets/liabilities	(254)
Subtotal	4,135
Interest and dividends income received	28
Interest expenses paid	(17)
Income taxes paid	(2,396)
Net cash provided by (used in) operating activities	1,750

Account Item	First Quarter of FY2008 (From March 1, 2008, to May 31, 2008)
	Amount (Millions of yen)
II. Net cash provided by (used in) investing activities	
Payments into time deposits	(5)
Proceeds from withdrawal of time deposits	5
Purchase of property, plant and equipment	(2,498)
Proceeds from sales of property, plant and equipment	25
Purchase of intangible assets	(400)
Withdrawal of noncurrent assets	(49)
Purchase of short-term investment securities	(3,000)
Proceeds from dividends paid by an investment partnership	1
Payments for guarantee deposits	(235)
Proceeds from collection of guarantee deposits	207
Payments of loans receivable	(299)
Collection of loans receivable	121
Proceeds from liquidation of an unconsolidated subsidiary	106
Other, net	(6)
Net cash provided by (used in) investing activities	(6,027)
III. Net cash provided by (used in) financing activities	
Net increase (decrease) in short-term loans payable	154
Repayment of long-term loans payable	(140)
Commission for purchase of treasury stock	(0)
Cash dividends paid	(699)
Cash dividends paid to minority shareholders	(65)
Net cash provided by (used in) financing activities	(750)
IV. Effect of exchange rate change on cash and cash equivalents	(88)
V. Net increase (decrease) in cash and cash equivalents	(5,116)
VI. Cash and cash equivalents at beginning of period	23,691
VII. Cash and cash equivalents at end of period	18,575

### (3) Segment Information

#### Segment Information by Business Segment

First Quarter of FY2008 (From March 1, 2008, to May 31, 2008)

(Millions of yen)

	Beef Bowl Business	Sushi-related Business	Snack Business	Other Restaurant Business	Other Business	Total	Eliminations or Corporate	Consolidated
Net sales								
(1) Sales to unaffiliated customers	25,560	7,673	2,036	3,860	620	39,750	—	39,750
(2) Intersegment sales or transfer	0	1	7	0	1,127	1,137	(1,137)	—
Total	25,560	7,675	2,044	3,860	1,747	40,887	(1,137)	39,750
Operating income (loss)	1,433	(45)	48	(344)	169	1,260	(460)	799

Notes:

1. Segmentation method

Business segments are classified according to the type of business organization, products for sale and other factors.

2. The major products for sale in the respective business segments are as follows:

Segment	Major products and relevant goods or services belonging to each segment
Beef Bowl Business	Sales of <i>gyudon</i> beef bowl dishes; <i>butadon</i> pork bowl dishes; <i>asa-teishoku</i> (breakfast set meals); <i>oshinko</i> (pickles), etc.; food ingredients such as meats, rice and special sauces; and packaging materials such as bento lunchboxes and fixtures
Sushi-related Business	Takeout sushi products via over-the-counter sales and sushi-go-round restaurants
Snack Business	Manufacturing and sales of various kinds of Japanese-style fast-food products such as <i>taiyaki</i> , <i>takoyaki</i> and <i>okonomiyaki</i> (grilled spicy pancakes with a wide variety of ingredients) and Japanese-style confectionery
Other Restaurant Business	Over-the-counter sales of curry <i>udon</i> noodles, <i>sanuki udon</i> noodles and <i>ramen</i> Chinese noodles, and takeout-prepared dishes, and home delivery of Chinese- and Western-style dishes
Other Business	Construction and repair/maintenance of store facilities, and rental/leasing of real estate, etc.

#### Segment Information by Geographical Segment

First Quarter of FY2008 (From March 1, 2008, to May 31, 2008)

Because the total net sales of the domestic consolidated subsidiaries in Japan for the quarter ended May 31, 2008, represented more than 90% of consolidated net sales, the disclosure of segment information by geographical segment was omitted.

#### Overseas Sales

First Quarter of FY2008 (From March 1, 2008, to May 31, 2008)

As overseas sales for the quarter ended May 31, 2008, accounted for less than 10% of consolidated net sales, overseas sales-related information was omitted.